FY22 IMPACT REPORT



United Way of Greater Philadelphia and Southern New Jersey

THE SMARTEST WAY TO 1 4 Families in Philadelphia live below the poverty line. You can help change that.

United Way of Greater
Philadelphia and Southern
New Jersey's mission is
to end poverty and expand
opportunity for all. Our
vision is to live in a region
where poverty does not exist
and every person in every
community can thrive.
We cannot do this work
without you.

COMBAT POVERTY

IS THE

From North Philly to West, from Wiggins Park in Camden to the tip of Cape May, we're making progress together as a region.

COUNTIES



UNITED WAY





A Letter from Leadership	3
An Initiative-Forward Model for Success	4
Community Resiliency	6
Financial Empowerment	8
100 Years of Impact	10
The Promise	12
Supporters Spotlight	14
Workplace Campaign Spotlight	16
Social Venture Partners	18
Financials	20
Our Supporters	22



3

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Bill Golderer

President and CEO

List as of January 2023



A LETTER FROM LEADERSHIP

DEAR FRIENDS,

We are grateful for the support of this community. From our corporate, civic, and nonprofit partners to our first- and longtime supporters, each of you helped families across Greater Philadelphia achieve a more stable footing for the future.

With your support, we have identified gaps, mobilized resources, and implemented solutionsall to expand opportunity across our region.

When local students missed out on learning opportunities because they lacked access to connectivity, your support allowed us to work with Comcast and the City of Philadelphia to launch PHLConnectED, connecting families to free internet services.

When gun violence reached a devastating rate, your support allowed us to partner with the City of Philadelphia to launch the 211 Philadelphia Violence Prevention Hotline, providing help with conflict intervention, youth violence prevention, and neighborhood crisis mediation.

When hard-working families needed help accessing the Child Tax Credit and other critical benefits, your support allowed us to invest in The Promise's Family Stability efforts, providing free services to put money directly into families' pockets.

Under the structure of our initiative-forward approach, we invested nearly \$21 million back into the community during the 2022 Fiscal Year. These initiatives helped more children read at grade level, more people grow their financial assets, and more families increase their economic stability.

And we're just getting started.

Based on the success of initiatives like 211 and The Promise, we are moving forward with a vision that builds upon our history and focuses on the belief that bold, transformative change is possible. By piloting, evaluating, and scaling initiatives we can drive meaningful and measurable change to address our community's most critical needs-needs like digital equity, safety, employment access, and more.

We are excited and energized by what we can accomplish together. And we are calling on you to pledge your support and join us in building a more prosperous community for all.

Thank you.

Bill Golderer **President and CEO**

John Salveson **Board Chair**

AN INITIATIVE-FORWARD

MODEL FOR SUCCESS

United Way of Greater Philadelphia and Southern New Jerseyyour United Way-expands opportunity by investing in initiatives and bold partnerships that fuel solutions. With you, we drive lifesaving, transformational missions across our region missions that are vital to our communities and us all.



EARLY LEARNING

When a child is provided with support from infancy through age 8, it lays the foundation for future success. A student who struggles with reading by the start of fourth grade is four times more likely to drop out of high school. And six times more likely if that student's family also struggles with poverty. United Way and its partners are committed to supporting child development, school readiness, literacy, tutoring, and parent/caregiver programs for families.

8,300

Parents and caregivers received skills and tools for at-home learning and early literacy.

CAREER PATHWAYS

When ambitious people are connected to education and training that lead to fulfilling careers, upward mobility is possible in other aspects of life. Access to quality education and employment is one of the most important interventions for breaking the cycle of poverty. United Way and its partners are invested in initiatives aimed at closing racial wealth gaps, promoting equity, creating access to opportunities, and driving economic growth.

The Promise-powered by United Way—worked with partners to hold 30 free record clearing clinics in 30 weeks to help people remove harriers to employment barriers to employment.





Big things happen when we work together. To learn more about our solutions for improving lives, and for ways you can get involved, visit unitedforimpact.org.





FINANCIAL EMPOWERMENT

When people and working families have equitable access to resources and can earn and save, their opportunities are endless. Opening a bank account, increasing savings, enrolling in public benefits, and accessing tax credits are basic building blocks to financial freedom. However, people often have trouble navigating complicated systems to access these very resources. United Way and its partners are working to connect people to those systems, helping them build assets, minimize debt, and secure brighter futures.

More than 30,705 low- and moderateincome families received local and free tax preparation services, which resulted in \$4.1 million in refunds throughout the region.

COMMUNITY RESILIENCY

When communities are safe, healthy, and thriving, so are the people and families who live in them. Providing basic needs, support, and resources to people who need them most is critical to lifting more families out of poverty. United Way and its partners are creating positive change in communities throughout the regionby identifying gaps, seeding new partnerships, and adding strength in times of crisis.

From the height of the COVID-19 pandemic and through its lasting effects, more than 1.3 million people experiencing food insecurity received emergency assistance.



COMMUNITY RESILIENCY

IT'S NEVER TOO LATE TO START OVER

Just ask Gladys. At 61, she is weeks away from walking across the graduation stage to receive her well-earned high school diploma.

Gladys resumed her education journey after a nearlyfour-decade hiatus. In 1979, she had a son and made the tough decision to drop out of school to raise him.

"Back then, it was either go to school or go to work to pay the bills," she said.

Gladys held jobs with the City's Out of School Time (OST) educational afterschool programs—programs that that support thousands of K-8 students and families throughout the city.

Her baby boy always remained her priority, but the role of caretaker, which comes naturally to Gladys, provided fulfillment in her work.

"I believe that it's my calling ... to help kids," she said.

Instilling a passion for life-long learning is something Gladys, in turn, has given to herself.

6 UWGPSNJ

"It's always been a dream to finally get my degree, but when you are a certain age, you stop believing in yourself ... your dreams can go away," she said. "Some days I thought about giving up, but you can't run from your problems. And I try to face everything head-on."

"It's always been a dream to finally get my degree."

Making the leap back to the classroom was tough, but she mapped out a plan to get herself reenrolled. It was a student who told Gladys they believed in her.

Her tenacity took her on many trips to the library. She obtained decades-old school transcripts. And she dialed into **United Way's 211 Hotline**. A Network Navigator answered the call—they are specialists who provide one-on-one support to help eligible people access and use technology.

Through the **PHLConnectED** partnership of United Way, Comcast, and the City, Gladys received a laptop and high-speed internet service, pairing her with the tools needed to earn 14 remaining credits.

These smaller, more-attainable steps added up to getting Gladys ready for her first day back to school at One Bright Ray Community High School.

As for life after graduation, Gladys intends on staying in childcare.

"These kids have given me so much joy ... and they've motivated me," she added. "Find out what will bring you happiness and do it ... stick to that." •





FINANCIAL EMPOWERMENT

PURCHASING YOUR FIRST HOME OPENS MORE DOORS THAN ONE

When families secure safe, stable housing, children have more opportunities to thrive. That's why Emily and Ryan made it their goal to purchase their first family home. The two have been married for nearly nine years and welcomed their daughter into the world four years ago.

"We were renting at an apartment complex, but knew we'd outgrow the unit-and fast-so we started a savings plan and worked toward getting our credit score ready," Emily said. "But it seemed like every time we made progress, life emergencies would come up. Our dream house felt out of reach."

Still, they continued their day-to-day hustles. Ryan is a teacher and chaplain at a faith-based elementary school and Emily, a nonprofit professional. The two have rich social lives and are active in their church ministry. They created a happy life for themselves but had safety concerns due to an uptick in gun violence and looting in their neighborhood.

One day, Emily got a text from a friend with news they were moving to Florida. Their New Jersey house was one Emily and Ryan spent time in and loved. It piqued their interest. Could this be their forever home? How?

Through word-of-mouth—one of the most effective referral methods for services-Emily learned about a program that assists first-time homebuyers: United Way's Lubert IDA Program.

"We still can't fathom it sometimes. We have a fencedin backyard in a great neighborhood with great neighbors. On top of that, the house is central to our families on both sides both sets of grandparents within 25 minutes."

40%

Nearly 40% of American adults cannot pay an unexpected expense of \$400, leading them to borrow money, sell possessions, or neglect the expense entirely. Which is why programs like this are essential to helping families establish strong financial base.

They were able to pull \$3,000 together to be met with a 2:1 match of \$6,000, totaling \$9,000. The home was theirs! By starting a United Way-supported Matched Savings Account, people can build their income, assets, and wealth through matches for homeownership, post-secondary education, small business expansion, or emergencies.

Programs like this are essential to helping families establish a strong financial base by providing a critical buffer that allows families to weather financial emergencies that could otherwise be life-altering.

"We still can't fathom it sometimes," Emily said. "We have a fenced-in backyard in a great neighborhood with great neighbors. On top of that, the house is central to our families on both sides-both sets of grandparents within 25 minutes."

"It's been an absolute blessing," Ryan added. "The biggest thing for us, wherever we bought, was that our daughter would be safe. This home just brings us such a sense of peace." •





When you make a gift to United Way, you support families like Emily and Ryan's. And you support transformational initiatives like the Matched Savings Program. To learn more, visit unitedforimpact.org/initiatives.

100 YEARS OF IMPACT

CREATING MORE OPPORTUNITY TOGETHER

To create a Greater Philadelphia region where access to opportunity is abundant and equitable, we must work together. In the Spring of 2022, United Way celebrated 100 years of impact with the first OpportUNITY Summit. Through your kindness, compassion, and support, United Way was able to make this milestone possible. Look back at some of our favorite moments from this action-packed day.









NINE DYNAMIC SPEAKERS

Local and international leaders explored the most promising and impactful pathways to expanding opportunity, including two sessions: Building Civic Coalitions and Measuring Impact & Realizing Opportunity. **Speakers included:** Raj Chetty, Professor of Economics at Harvard University and Director of Opportunity Insights; Naheed Nenshi, Former distinguished Mayor of Calgary; Dalila Wilson-Scott, Executive Vice President and Chief Diversity Officer, Comcast Corporation & President, Comcast NBCUniversal Foundation; and Philadelphia Councilwoman Maria D. Quiñones Sánchez, among others.



14 PARTNERING SPONSORS

We are grateful for the corporate partners who generously backed the inaugural OpportUNITY Summit and reaffirmed their commitment to ending intergenerational poverty. **Sponsors included:** Glenmede; PNC; Deloitte; McKinsey & Company; WSFS; BDO; Mattison Advisors; Stradley Ronon; Holman; PNC; UGI; and Chubb.

AN OUTSTANDING PERFORMANCE

Ursula Rucker, hometown hero and American spoken word recording artist, wowed attendees with the recital of an original, *United Ways*, commanding all to "make new united ways ... together ... for all ... for good." To watch Ms. Rucker perform the words of inspiration, visit the **@phillysjunited** YouTube channel.

300+

ENGAGED AUDIENCE MEMBERS

Throughout our history, United Way has rallied communities and mobilized solutions—working shoulder to shoulder with nonprofit partners, civic leaders, corporate supporters, and tens-of-thousands of individual donors to meet the needs of Greater Philadelphia communities. Thank you for being part of our history and future.







THE PROMISE

KEEPING OUR WORD

The Promise, powered by United Way, is a first-of-its-kind publicprivate partnership among Philadelphia's government, business, private philanthropy, and community organizations to tackle the city's biggest problem: Poverty. The initiative made major strides in its inaugural year. But what does success look like?

It looks like more than 50 community partners working together to remove barriers preventing people and families from gaining upward economic mobility. It looks like 30 record clearing clinics in 30 weeks, giving people the opportunity for a fresh start. And it looks like more than 53,000 families getting connected to key economic security programs and public benefits during the pandemic through the Family Stability Challenge.

Behind these figures are people like Maleek. He spent 10 years in prison, but upon reentry, it didn't seem to matter he served his time. He was being punished by his criminal conviction with limited opportunities at every turn.

"Having the chance to get your record expunged or pardoned, that's a great service to you personally and it's an even greater service to your community.

"Having the chance to get your record expunged or pardoned, that's a great service to you personally and it's an even greater service to your community," he said. "Nothing can hold you back from going out into the world and sharing what you have to offer."

Through The Promise's Jobs & Opportunity Challenge, people can do just that.

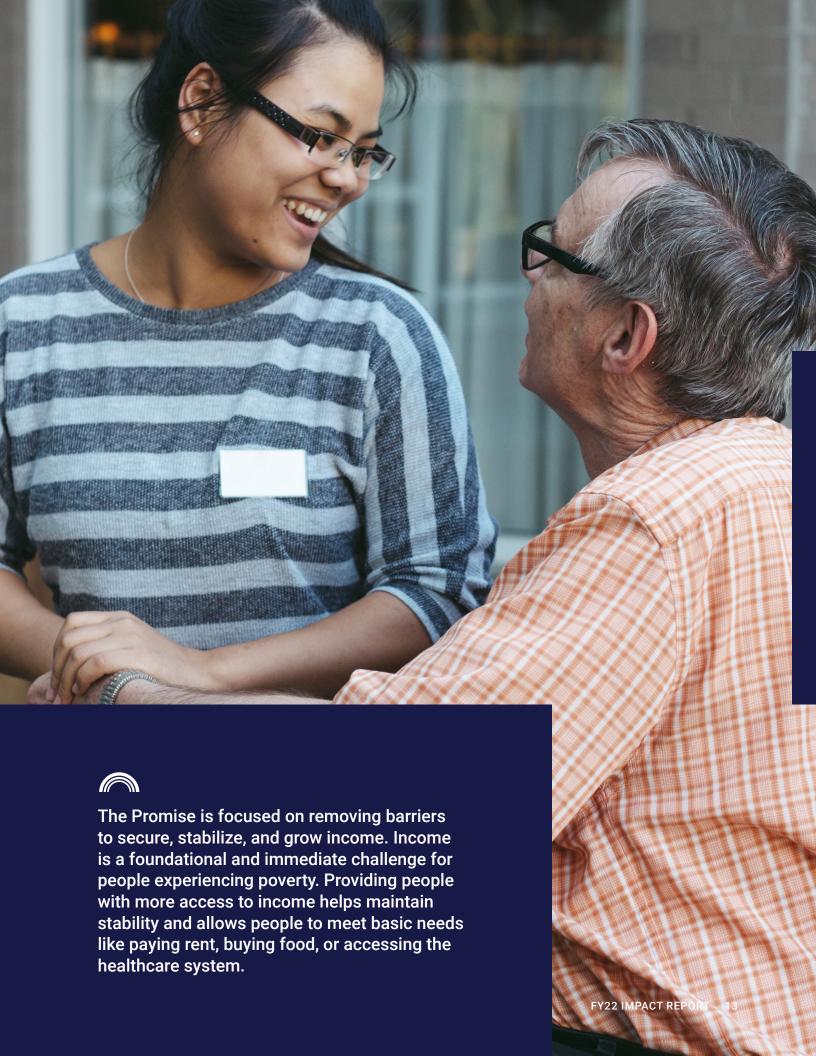


Today, Maleek is the proud owner of a successful gym in Northern Liberties.

In Philadelphia, there are far too many stories of the past interfering with futures and what people seek for a better life—things like a job, degree, profession, loan, or place to live.

Convictions perpetuate a cycle of poverty that lasts for generations. When a clear record is possible, it is just one way we can tackle inequity and start helping people and families thrive. •

To learn more about The Promise and for ways to support, visit thepromisephl.org.



SUPPORTERS SPOTLIGHT

BRIDGING THE PAST AND THE FUTURE

For more than 100 years, supporters like you have helped fuel, fund, and scale solutions to tackle our region's biggest issues. While United Way's business model may have changed, our mission and commitment to serving the community remain constant. And the driving force behind United Way's impact—as it has always been—is you.



For Roger Dennis and his wife Debbie, supporting United Way's mission against poverty has been a philanthropic priority for more than three decades.

Following his appointment as Head of Campus at Rutgers-Camden, Roger was invited to join United Way's Regional Board of Directors.

He has witnessed the organization through its many transitions, including serving on the executive search committee for United Way's current President and CEO, Bill Golderer.

Roger also played a major role in merging with South Jersey local county chapters in the mid-2010s.

"I believe the most effective way to remove the barriers of poverty is through regional initiatives."

"I believe the most effective way to remove the barriers of poverty is through regional initiatives, so I was glad to be part of United Way's transformation to what it is today," he said. Through the years, Roger's gifts of time, treasure, and talent have taken many forms. Today he remains a Distinguished Director of the Board, consisting of past Regional Board members, and he chooses to give through a qualified charitable distribution from his IRA.

Because of the dedication of supporters like Roger and Debbie, United Way has built a legacy of driving meaningful change. We thank them for their support and ongoing commitment to building a more prosperous region for all.

Another supporter, Ned Montgomery, started giving to United Way while attending Trinity College and continued giving while a paratrooper in the 82nd Airborne Division of the Army during the Korean War.

As a graduate student at Harvard Business School, Ned pledged to himself that whatever time he committed to business he would commit equal time to the community. He maintained this commitment in his role at Mellon Bank, Girard Bank, and throughout his career.

In 1985, Ned moved from Pittsburgh to Philadelphia with his wife Susie and daughters Meg and Molly. Ned was told that if he wanted to be a leader in Philadelphia, he would have to chair a United Way campaign as well as chair the Chamber Board, so he did both.

In 1989, under Ned's leadership, the United Way campaign raised \$59 million—the greatest amount ever raised.

Through the years since then, Ned has continued to serve the institution in many capacities.

To ensure United Way's fiscal stability for another 100 years, the Montgomerys also chose to support **United Way's Endowment** with a generous provision in their estate plan.

"I built my career in Philadelphia and have been involved with United Way for almost 50 years. It's been a big part of my life and it feels good to know I can keep supporting United Way beyond my lifetime," he said. According to Ned, a person's estate plan is a statement about their life and legacy.

His generosity—along with decades of service—will help make it possible for United Way to continue to deliver on its vital mission for many years to come.

We are grateful to this community whose support has helped build a legacy of driving meaningful change. •

To learn more about joining a giving circle, please contact Mary Shaffer, chief development officer, at mshaffer@unitedforimpact.org.

"I built my career in Philadelphia and have been involved with United Way for almost 50 years. It's been a big part of my life and it feels good to know I can keep supporting United Way beyond my lifetime."



What causes matter most to you? Invest your gift across our portfolio of offerings in Early Learning, Career Pathways, Financial Empowerment, and Community Resiliency. Learn more at unitedforimpact.org/causes.





Corporate philanthropy is a great way to achieve employee engagement and community connection. And Employee Campaign Chairs play a key role in the movement to end poverty and expand opportunity for all people. Their leadership, expertise, and passion make a big, lasting impact throughout the region.

WORKPLACE CAMPAIGN SPOTLIGHT

WHAT ELSE CAN WE DO TO HELP?

That's what Dionne and Kris ask themselves every year when launching into a new Workplace Campaign season.



In their day jobs, Kris serves as supply chain capability and training consultant and Dionne is senior engineering manager. Additionally, the two are members of United Way's local Delaware County Board and have served as Employee Campaign Co-Chairs for eight years.

"The key to a successful Workplace Campaign is creating a sense of community and belonging."

According to Kris, "the key to a successful Workplace Campaign is creating a sense of community and belonging."

Mix in some entertainment, information sessions, and incentives, and you're set. From their work campus in Chester, PA, the two organize a health and wellness fair for K-C employees each season.

"To raise funds, cases filled with K-C products are sold to staff for just five dollars-all to benefit United Way," said Dionne. "At the fair, we offer shots for COVID, the flu, and shingles ... some mental health breaks with games and massage therapy. Plus, speakers from community-based organizations visit to share information about their work."



organizations, and institutions participated in workplace campaigns in support of United Way and to foster a culture of philanthropy amongst staff.

"This part is essential," said Kris. "It's like a light switch for some to hear what their donations support: other people-other families-in this community. It really earns trust."

As a result of their work, around 70 percent of the K-C team gives through the workplace campaign, totaling nearly \$188,000!

"This really keeps me engaged with my work," Dionne added. "Being able to leverage K-C's commitment to community excites me because I know it truly does help."

Historically, the region's workforce has provided tremendous support to United Way. Workforce partners champion our mission, cultivate corporate philanthropy, and heighten senses of pride in workplace.

For their partnership—and for Dionne and Kris we could not be more grateful. •

If you would like to learn more about running a workplace campaign, please contact Fran Gress, director of campaign services, at fgress@unitedforimpact.org.

SOCIAL VENTURE PARTNERS

HOW CAN YOU HELP FIGHT POVERTY?

\$600K

In July 2021, SVP awarded \$600,000 in multi-year funding to three BIPOC-led and -serving nonprofits.

Social Venture Partners (SVP) builds a network of informed, engaged, and effective philanthropists committed to eradicating poverty in Philadelphia.

The vision is simple: a Philadelphia where leaders working closest to the issues have the power and resources necessary to make lasting change.

SVP connects nonprofits with volunteers—called **Partners**—who want to contribute money, time, and their professional skills and networks. At the start of a relationship with SVP, nonprofits self-determine the type of support that will help them grow their impact.

They are then connected with individuals from the SVP network who can provide it—whether that be a specific skill set, thought leadership, or an introduction on their behalf. To ensure Partners are prepared for their roles, SVP provides training to help them better understand the nonprofit landscape, effective philanthropy, and the root causes of poverty.

In July 2021, SVP awarded \$600,000 in multi-year grants to three BIPOC-led and -serving nonprofits:

Center for Black Educator Development, Women's Community Revitalization Project, and Resilient Coders.

Resilient Coders trains young adults of color from low-income communities for high-growth careers as software engineers and connects them to employment—and remains a resource through their career trajectories.

"SVP has been very intentional in designing a relationship—based model."

"SVP has been very intentional in designing a relationship-based model," said Ayanna Lott-Pollard, executive director of Resilient Coders. "We have some great funders, and the best ones are those we can call when we're facing a challenge and need a fresh perspective or alternative resource."

Earlier this year, Ayanna worked with two Partners who helped enhance her marketing materials, and recently, Ayanna has been working with a Partner who has facilitated introductions with prospective employers for Resilient Coders alumni. These are just two of the many ways SVP Partners are having an impact.

To learn more about SVP and for ways to get involved, visit svpphl.org. •

To learn more about SVP and for ways to get involved, visit sypphl.org.





THANK YOU 20,000+D0NORS FUR

HELPING

"My family's involvement with United Way has spanned generations, and I have partnered with the organization as a clear duty and responsibility in impacting poverty in the region I call home."

Robert Worley

When you give to United Way, you join a network of more than 20,000 donors committed to changing lives and strengthening communities.

EXPAND

OPPORTUNITY

US

FINANCIALS

Year ending June 30, 2022

United Way of Greater Philadelphia and Southern New Jersey raises funds for a 12-month span which is then invested into the community during the next year. Because of your support, we invested more than \$20M in fighting poverty across our region.

\$20,900,000



CONSOLIDATED STATEMENT OF ACTIVITIES

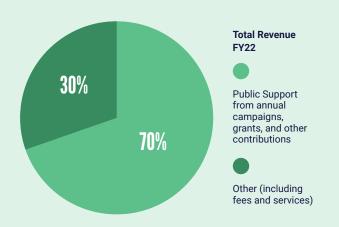
Revenue	FY22	% of Total FY22
Public Support from annual campaigns, grants, and other contributions	14,300,746	69.6%
Other (including fees and services)	6,250,221	30.4%
Total Revenue	\$20,550,967	
Expenses		
Programs	20,571,395	77.3%
Fundraising	2,493,586	9.4%
General and Administrative	3,557,749	13.4%
Total Expenses	\$26,622,730	

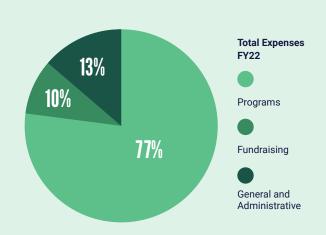
CONSOLIDATED STATEMENT OF FINANCIAL POSITION

Assets	
Current Assets	37,454,624
Investments	70,805,139
Land and equipment	403,979
Operating Lease Right-of-Use asset	2,734,412
Total Assets	\$111,398,154
Liabilities & Net Assets	
Total Current Liabilities	10,722,726
Operating lease liability	2,496,833
Total Liabilities	\$13,219,559
Net Assets Without donor restrictions	68,822,941
Net Assets With donor restrictions	29,355,654
Total Net Assets	98,178,595
Total Liabilities and Net Assets	\$111,398,154

ENDOWMENT VALUE

Value of Endownment as of July 1, 2021	82,387,327
Investment Earnings	1,311,336
Contributions	13,627
Withdrawals	(3,341,263)
Investment Performance	(8,915,601)
Value of Endownment as of June 30, 2022	\$71,455,426





OUR SUPPORTERS

\$250,000 and above

The Wyncote Foundation * CHG Charitable Trust

as recommended by Carole Haas Gravagno *•

Mindy Holman and Frank Beideman *•

Mr. Ira M. Lubert * • Anonymous (1) *

\$100,000-\$249,999

Mr. Michael Fields *

Lon and Bonnie Greenberg *•

Steven Wall and Julie Uebler *

John and Patricia Walsh *

A. Morris Williams, Jr. and Elaine W. Camarda *

\$75,000-\$99,999

Mrs. J. Mahlon Buck, Jr. *•
William Penn Foundation *

\$50,000-\$74,999

William and Debbie Becker *

Mr. and Mrs. William C. Buck

Bill and Karen Cariss *

Charles Carrington

John Chou and Teresa Wallace *

David and Pamela DeCampli

Michael D. DiCandilo * •

Margaret G. McGlynn

Jami McKeon

and John Hollway *

Mr. and Mrs. Robert J. McNeill, Jr. *

Craig and Kristy Snelgrove

Laurence N. and Harriet Weiss *

lan Wright and Sheila M. Brown

David A. Zapico

\$25,000-\$49,999

Susanna Lachs and Dean Adler

Andrea Anania *

Brian and Ellen Bates *

Jill and Sheldon Bonovitz Foundation Mr. and Mrs. James M. Buck, III *

Frank and Linda Cardile *

Susan and Cummins Catherwood, Jr. *

Suzanne and Norman Cohn Family *

Chris and Kelley Conroy *

Gordon and Gretchen Cooney * •

Nicholas and Eileen DeBenedictis *

Tobey and Mark Dichter *

Gloria and John Drosdick *

Mr. and Mrs. Jack Farber - Farber Family Foundation *

Gordon and Patricia Fowler *

Penny Fox *

Elizabeth Kapnek Grenald (Sis) * •

Barbara D. Hauptfuhrer in memory of Robert P. Hauptfuhrer *•

Bob Haver * •

Christina Kind

Richard and Dale Levy *

Robert and

Sandra Lichtenstein *

Jack and Deb Lynch *

Mr. and Mrs.

A. Bruce Mainwaring

Laura and Marc McKenna *

Mimi and Jim McKenzie *

Kathy and Tom Morrison *

Kathy and James Mullin *

Avery Munnings *

Charles and Debbie O'Donnell *

Debbie o Dominem

Kim and Carl Ortell *

Chris Pappo *

Mr. Thomas L. Portland

Mr. and Mrs.

Gerald B. Rorer *

Bill and Sharon Schwarze

Mr. and Mrs. Brian Sharkey

Kristen and Patrick Traynor

Larry Weitzner *

Dalila Wilson-Scott *

Anonymous (1) *

Kind SocietyLegacy Circle

\$15,000-\$24,999

The David and Joyce Ackerman Fund *

Nate and

Allyson Andrisani *

Marcia and Larry Arem *

Joe and Laura Atkinson
Scott and Caroline Austin *

Michael L. Banks and Lori F. Banks

Mr. Peter A. Benoliel and Ms. Willo Carey * •

Mr. Dennis P. Bianchi *

Mr. and Mrs.

John K. Binswanger *

Sarah Bouchard and Frank Fesnak

Chris and Marie Bruner *

William and Phyllis Burke *

Dave and Deanna Wood Mr. and Mrs.

Anthony J. Candeloro, Jr. *

Mark and Iris Coblitz *

Linda and Tony Conti *
Mr. Stephen Delaney and
Mrs. Courtney Delaney

Italics: Posthumous recognition

Victor and Kimberly Grizzle *

Diana and Kevin Hoff *

Ted Jastrzebski and Laura Barta

Shireen and Homi Kapadia *

The Kaunert Family

Mr. and Mrs. Stephen D. Kaye *

Mike and Meeta Kerlin

Eric and Jackie Kraeutler *

Nadia R. Kunz *

Ida and Paul Ladner *

David and Nancy Lafferty

John P. Lavelle, Jr. and Colleen F. Coonelly

Yan Leung

Timothy and Alexandra Levin *

William A. Loeb *

Jim and Kathleen Lynch *

Mrs. Jane MacElree *

Charles and Ann Marshall *

Miralie Fund *

"In the 1940s when I was
going through public school in
Philadelphia, we had a collection
for United Way's predecessor:
the Community Chest. It is my
honor to continue contributing!"

Margot Horwitz

Edith R. Dixon *

Jack and Tammy Dodds *

Carol S. Eicher *

Mr. and Mrs. Thomas L. Bennett

Mr. and Mrs. Frank J. Frabizzio, III *

Jim and Kay Gately * •

Edward A. Montgomery, Jr. *•

James and Rhonda Mordy *

Mr. and Mrs.

Benjamin R. Neilson

Mr. Mark E. Newman *
Sandy Pfeffer-O'Connell *

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